## St Thomas of Aquin's RC High School

## **The Senior Leadership Team remits**

|   | C Santini<br>Head Teacher  | I J Pierre<br>Depute Head Teacher   | S Mariani<br>Depute Head Teacher  | Philippa Hastings<br>Senior Development Officer  | J Ritchie<br>Business Manager  |
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|   |  | Year Head S1/2/3  | Year Head S4/5/6  |  |  |
| Health,<br>Safety, and<br>Wellbeing             | To ensure a comprehensive and<br>strategic Health and Safety plan is<br>in place at St Thomas', Security<br>of the building, staff and pupils.<br>Chair monthly Health and Safety<br>Meetings – risk assessments<br>Liaise with Unions<br>Strategically support WTA &<br>SNC | Child Protection Folders<br>Health Care Plans<br>Strategic lead on lesson-by-lesson<br>attendance systems is in place | Support Fire Evacuation<br>Support Staff evacuation<br>training   | Support Fire Evacuation<br>Support Staff evacuation training   | To provide a comprehensive strategic<br>Health and safety support service<br>function with the school:<br>Fire Officer/Marshall<br>Fire Evacuation<br>Staff Evacuation Chair training<br>Monthly self-assurance calendar<br>update via HT/BM meeting<br>Ensure Admin lesson by lesson<br>attendance systems are in place<br>Co-ordination of Absence Cover.<br>Advise & support HT/staff on HR<br>matters. Manage HR Halo People<br>system.<br>Ensure all relevant Risk Assessments<br>are in place as per CEC policy and<br>guidelines.<br>Strategically lead on medical support<br>for pupils and communication with<br>parents.<br>Staff Badges<br>Weekly Central Detention<br>communication with SLT |
| Self-<br>Evaluation for<br>self-<br>improvement | Ensure Collaborative approaches<br>to self-evaluation are in place:<br>pupil, parents, and staff surveys.<br>Lead on the analysis and<br>evaluation of intelligence data and<br>strategically lead on self-  | Strategic lead for CEC 3.1<br>improving wellbeing, equality,<br>and inclusion return.                                 | Strategic lead for CEC 2.3<br>learning, teaching, and<br>assessment return; Lead on<br>Faculty self-evaluation<br>calendar. | Operational Lead on QIs 1.3 and 1.5<br>in terms of Standards and Quality<br>Report and School Improvement<br>Planning. |  |

| Q1 1.1  | evaluation and school<br>improvement.<br>Strategic Lead for QI 1.3; 2,2; 3.2.<br>Ensure there is impact on<br>Learners' successes and<br>achievements.<br>Ensure Staff are supporting via<br>the PRD and PU process.  | Managing, evaluating and<br>updating on wellbeing, equality,<br>and inclusion policy<br>Better relationships, better<br>learning, and better behaviour<br>policy | Managing, evaluating and<br>updating on Learning,<br>Teaching, and assessment<br>policy and Digital Literacy<br>policy.<br>Update staff on and Edinburgh<br>Learns policies Processes for<br>staff CLPL, PRD and PU   |  |  |
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| Leadership of<br>Change<br>Q1 1.3                             | Develop a shared vision, values<br>and aims relevant to the school<br>and its community; Ensure Vision<br>and Values are in line with<br>Charter for Catholic Schools and<br>CEC vision.         Strategic planning for continuous<br>improvement: Lead on Standards<br>and Quality Report; School<br>improvement planning; support<br>faculty planning         Support the Numeracy, Literacy,<br>and Health & Wellbeing Leads<br>with planning. | Support and promotion of vision,<br>values, and aim of the school.<br>Lead on 3.1 analysis and<br>evaluation   | Support and promotion of the<br>vision, values, and aim of the<br>school.<br>Lead on 2.3 analysis and<br>evaluation<br>Support the Numeracy,<br>Literacy, and Health &<br>Wellbeing via Leads attending<br>the Learning, Teaching, and<br>Assessment working group. | Operational Leadership of The<br>Quality Indicator 1.3 Leadership of<br>Change and a focus on identifying<br>leadership opportunities for staff,<br>pupils, and parents. | Ensure HR & Finance CEC policies<br>and procedures are in place.<br>Induction of new staff: Teaching and<br>Support Staff.<br>Annual Staff Handbook update<br>Annual Parent Handbook update<br>Management of Personal<br>Conversations for support staff<br>Manage and maintain FOI requests.  |
| Management<br>of resources to<br>promote<br>Equity.<br>Q1 1.5 | Ensure key areas of Finance, HR,<br>Health and Safety, Facilities<br>Management and Manage<br>Property Lets, are strategically<br>reviewed via the 2 weekly<br>HT/BM/AO meeting.  | Support the Pupil Equity Funding plan  |   | Lead on the tracking and monitoring,<br>to raise attainment, of targeted S1-S6<br>pupils: including SIMD 1+2, FME,<br>EAL, Care Experienced, and Young<br>Carers.        | Support the HT/staff on budget<br>monitoring and financial<br>management.<br>Provide Forecasting & Monitoring<br>information to HT.<br>Ensure all financial policies and<br>procedures are in place.<br>Ensure Per Capita is allocated and<br>managed in budget.<br>Liaise with Edinburgh Leisure Co-<br>ordinator as required.<br>Manage & maintain the procurement<br>system on behalf of school Faculties |

| The<br>curriculum<br>QI 2.2              | Strategic Lead for the:<br><u>rationale and design</u> ,<br><u>development</u> ,<br><u>programmes</u> ,<br><u>and transition of the curriculum</u> .  | Strategic oversight of S2 and S3<br>Personalisation and choice   | Strategic oversight of S4, S5<br>Personalisation and choice  |   | Support HT with TT faculty Loading sheets and staff pointage   |
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|  | Strategic link for school<br>timetabler<br>Lead on Faculty Curriculum<br>meetings in November of each<br>year.<br>Monitoring of:<br>Numeracy, Literacy<br>Health & Wellbeing Leads<br>Transition projects | Lead on S2 Parents Information<br>Evening<br>S3 Profiles<br>Health and Wellbeing link<br>Transition projects support with<br>HT  | Lead on S3, S4, S5 Parents<br>Information Evening<br>Developing Scotland's Young<br>Workforce<br>Rights Respecting School<br>Lead<br>Tracking of skills across the<br>Curriculum – PSE to support  |   |  |
| Learning,<br>Teaching, and<br>Assessment |   |  | Learning and engagement:<br>Meaningful May and Easter<br>study classes   |   |  |
| Q1 2.3                                   | Quality of teaching; supporting<br>DHT with Learning Observations.  | Strategic lead on the nurturing and<br>learning of identified groups of<br>pupils supported in Integrated<br>Support and Development<br>Services.<br>P7/S1 Transition Programme and<br>Faculty transition planning | Quality of teaching:         Strategic Lead for Learning         Observations; Probationers;         and Student Teachers.         Effective use of assessment:         Planning and running school         prelims.         Strategic lead on alternative         assessments         Strategic lead on S3 Literacy         and Numeracy CfE Levels         with HT and CLs of Maths and         English         Strategic lead on SNSA:         administered by CLs of         English and Maths         Planning, tracking, and         monitoring, Lead on | Operational lead on school tracking<br>system (Edict at present). Ensure all<br>colleagues can access system and use<br>its functionality to support pupil<br>attainment impact | <ul> <li>Excursions Co-ordinator<br/>Overview of First Aid for excursions<br/>and Fieldtrips.</li> <li>Access to spreadsheet of all iPads<br/>handed out and to be responsible for<br/>keeping SLT up to date with running<br/>total of iPads.</li> <li>Oversee administrative role relating<br/>to the whole school timetables,<br/>classes, rooms.</li> <li>Senior awards ceremonies and Junior<br/>assemblies lead – planning,<br/>organisation, and communication.</li> <li>Senior Phase and Broad general<br/>Education Course Handbooks</li> </ul> |

| Partnerships:<br>Involvement<br>of parents,<br>carers and<br>families in the<br>life of the<br>school.<br>QI 2.7 | Engaging parents in their<br>children's learning and the life of<br>the school.<br>Dialogue with learners and<br>parents about the work of the<br>school – Parents' Evenings,<br>Parent Council meetings,<br>Attainment information<br>Leadership of Change information | S1/2/3 Parents' Evening<br>S2 Information Evening<br>BrBbBI policy communication<br>Equalities policy communication  | communication, operation,<br>analysis, and evaluation of S1-<br>S6 Tracking and Reporting<br>and Learning Conversations.<br>S4/5/6 Parents' Evening<br>S3-S5 Parent Information<br>Evening<br>LTA policy communication | Communication with parents:<br>strategically and operational support<br>the updating of Faculty pages<br>ensuring a consistent approach to<br>BGE and SP curriculum plans and<br>SQA advice. Planning and<br>completion of 2 school newsletters<br>per year: (December) and (June)<br>Plan and implement family learning<br>systems and opportunities including<br>an online parental home learning<br>communication system and DYW<br>pupil and parent information<br>evenings.      | Organisation, planning, and<br>communication of S1-S6 Parents<br>Evenings<br>Communication with parents of S1-<br>S6 Tracking and full reports.<br>Updating of School website and<br>School App                                      |
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| Improving<br>wellbeing,<br>equality, and<br>inclusion<br>QI 3.1  | Strategic lead on Pupil Equity<br>Funding   | Strategic lead on inclusion,<br>wellbeing, and equity:         Strategic Lead on BrbBbBl policy<br>and On Call rota.         Strategic lead of Learning,<br>Development, and Support         Integrated Support         SLT strategic lead on Inclusion<br>and Wellbeing issues for S1-S6<br>groups.         Quality assurance of GIRFEC<br>meetings including PPRs and<br>Health Plans         Strategic Lead on fulfilment of<br>statutory duties: Child Protection<br>Officer and Partner Agencies         Strategic Lead on Equalities<br>policy and implementation, | Strategic lead on 16+<br>Programmes<br>SDS<br>School/College Partnership<br>Developing the Young<br>workforce<br>EMA strategic lead for PSLs<br>Support lead on S4-S6 Pupil<br>Parliament with SDO                     | Strategic lead on planning and<br>implementation of Key Adult classes<br>with a focus on uniform checks,<br>absence anomalies, and iPad checks.<br>A no mobile phone experience<br>Strategic lead on ensuring pupils on<br>flexible TTs, internal and external<br>exclusions have up to date online<br>learner opportunities. Supported via<br>PSO and PSA of The Wellbeing Hub.<br>Strategic Lead on planning and<br>operation of Pupil Parliament<br>Lead on S1-S3 Pupil Parliament | <ul> <li>Placing Requests and waiting Lists<br/>School to maintain 790 Capacity.</li> <li>Placements</li> <li>P7/S1 Transition communication<br/>support</li> <li>3 Day Visit admin overview</li> <li>P7 Booklet overview</li> </ul> |

| Raising<br>attainment<br>and<br>achievement<br>QI 3.2           | Strategic lead on raising<br>attainment and achievement.<br>Attainment in Literacy and<br>Numeracy along with CL of<br>Maths and English         Strategic lead on the analysis and<br>evaluation of achievement         Attainment overtime         Overall quality of Learners'<br>experience; liaise with HWB +<br>Active Schools co-ordinator to<br>plan for lunchtime and after<br>school clubs + analysis of 6<br>monthly S1-S6 achievement<br>surveys. | Equalities group meetings, and<br>Equalities Captains remits<br>Strategic analysis of Equity groups<br>Care experienced pupils.<br>ASN pupils<br>SIMD 1 and 2 pupils<br>FME pupils | Lead on Prelim analysis and<br>next steps<br>Lead on Estimates input and<br>analysis with SQA analysis<br>Tracking of achievement of<br>S1-S6 pupils via Key Adult<br>classes | Lead on implementing a system to<br>capture and celebrate S1-S6 pupil<br>achievement (at least twice a year) at<br>St Thomas of Aquin's which also<br>includes the planning and organising<br>of termly achievement assemblies and<br>annual BGE and SP award<br>ceremonies. | Oversee admin protocol relating to<br>SEEMIS, Scot Exed, CEC returns. |
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| The<br>engagement of<br>staff in, the<br>life of the<br>school. | The extent to which staff are<br>committed to, and actively<br>involved.<br>in the life of the school.<br>Support staff opportunities<br>Link to Performing Arts,<br>Religious Education, Computing<br>Science, Physical Education<br>Regular meetings with Union<br>Reps   | SLT link for<br>Learning Development, and<br>Support<br>Modern Languages<br>Art and Technologies   | SLT link for<br>Social Subjects<br>Science<br>Maths, English<br>Staff Cover in absence of<br>BM/AO for planned absence<br>Meaningful May first 2 weeks)                       | Lead and manage key systems in the<br>school; SLT morning duty (pre-8.40),<br>out of class time, Pathway 4 on call,<br>cover requirements if Business<br>Manager is out of school, Central<br>Detention SLT rota, and Leadership<br>Lunchtime Duty Rota.                     | Strategic lead on uniform support                                     |